Public Administration

Contents Volume 52 1974

Spring	1
Summer	143
Autumn	261
Winter	375

JOURNAL OF THE ROYAL INSTITUTE OF PUBLIC ADMINISTRATION

SPRING

Articles

Editorial: The Royal Commission on the Constitution 1

Corporate Planning for Education in the Department of Education and Science 13
Sir William Pile, K.C.B., M.B.E.

Corporate Planning in the British Gas Corporation 27
C.E.Mills

Decentralized Administration in Sweden 41
T.H.Caulcott and P.Mountfield

Programme Budgeting and the Economics of Defence 55
Keith Hartley

Teaching Public Administration 73
Maurice Wright

Party Politics and the Canadian Federal Public Service 79
C.Lloyd Brown-John

Departmental Reorganization in a Local Authority: the Setting Up of the Norwich City Planning Department 95
M.B.Kinch

SUMMER

The Origins of Scottish New Towns Policy and the Founding of East Kilbride 143
Roger Smith

Regional Self-Government: A Case Study of the Isle of Man 161
D.G.Kermode

Executive Reorganization in the U.S.A. and the Growth of Presidential Power 179
John Hart

U.S. Federal Government Reorganization: Executive Branch Structure and Central Domestic Policy-making Staff 193
Moshe Shani

Laymen on Administrative Tribunals 209
W.E. Cavenagh and G.N.Hawker

Local Government in Parliament—20 years later 223
Colin Mellors

AUTUMN

Editorial 261

The Parliamentary Executive, 1868-1914, and after 263
F.M.G.Willson

The New Courts Administration: A Case for a Systems Theory Approach 285
R.J.S.Baker

The British Waterways Board: A Neglected Asset? 303
J.J.Richardson and Richard Kimber

Civil Service Salaries in the Post-Priestley Era 1956-1972 319
Geoffrey K.Fry

The Joint Municipal Association for the Rationalization of Organization and Management in the Federal Republic of Germany 335
Frido Wagener

The Administrative Aspects of the Introduction of Productivity Payment Schemes in the Electricity Supply Industry 341
J.D.M.Bell

WINTER

The Central Policy Review Staff, 1970-1974 375
Christopher Pollitt

Reorganization of Colonial Treasuries, 1936: The Case of Ghana 395
Margaret Priestley

The Ministry of Labour, 1916-1924: A Graveyard of Social Reform? 415
Rodney Lowe

Administrative Diseases: Some Types of Dysfunctionality in Administration 439
Christopher Hood

Notes and Correspondence

Hiving-off 111
G.Chowdharay-Best

Haldane Essay Competition 1973 112

Programme Budgets, Defence and Political Economy 455
P.E.Goble

A Reply 457
Keith Hartley

Books Reviewed

Title and Author

Accessions Tax, An (*Sandford and others*) 131n*
Administrative Factor: Papers in Organization, Politics and Development, The (*Schaffer*) 354r
Administrative Law (*Garner*) 365n
Administrative Procedures (*Ganz*) 477n
Administrative Tribunals (*Wraith and Hutchesson*) 238r
Admission of Patients to Hospital (*Baderman and others*) 251n
Application of Information Processing in Public Administration, The (*Francois*) 250n
Aspects of the Brisbane City Council's Administrative Organization (*Tucker*) 253n
Audit Management (*The Chartered Institute of Public Finance and Accountancy*) 366n

*n=note, r=review

Title and Author

Australian Naval Administration 1900-1939 (*Hyslop*) 369*n**
Balance Point between Local Autonomy and National Control, The (*Sadek*) 120*r*
Benefit Cost and Policy Analysis 1972 (*Niskanen and others*) 250*n*
British Nationalization 1945-1973 (*Kelf-Cohen*) 471*r*
Building Permits: A Comparative Study (*Stassen*) 132*n*
Bureaucracy (*Warwick*) 478*n*
Bureaucracy: Servant or Master? (*Niskanen*) 355*r*
Canadian Public Service: A Physiology of Government, 1867-1970, The (*Hodgetts*) 237*r*
Caring for Quality in the Caring Services: Options for Future Policy (*Klein and Hall*) 367*n*
Cases and Materials on the English Legal System (*Wilson*) 130*n*
Cases and Statutes on Constitutional and Administrative Law (*Clarke*) 130*n*
Changing National Health Service, The (*Brown*) 362*r*
City Centre Redevelopment (Ed. *Holliday*) 252*n*
Collective Bargaining in the Public Service (*Institute of Public Administration of Canada*) 134*n*
Comparative Public Administration: An Ecological Approach (*Arora*) 249*n*
Complaints Against Doctors: A Study in Professional Accountability (*Klein*) 121*r*
Complex Organizations: A Critical Essay (*Perrow*) 115*r*
Concept of Organization, The (*Bradley and Wilkie*) 477*n*
Constitutional and Administrative Law (*Phillips*) 130*n*
Control and Urban Planning (*McLoughlin*) 241*r*
Cost-Benefit Analysis and Public Expenditure (*Peters*) 132*n*
Cost-Benefit Analysis in Local Government (*Galt*) 250*n*
Councils, Committees and Boards (Ed. *Anderson*) 135*n*
Court Organization and Administration: A Bibliography (*Tompkins*) 254*n*
Current Practice in Program Budgeting (PPBS) (Ed. *Novick*) 132*n*
Development Administration in Latin America (Eds. *Thurber and Graham*) 249*n*
Education after Reorganization: Trad or Progressive (*McKechin*) 251*n*
Education in a Small Democracy: New Zealand (*McLaren*) 367*n*
English Legal System, The (*Kiralfy*) 130*n*
Equal Opportunity and Equal Pay (*Mepham*) 479*n*
European Technology: The Politics of Collaboration (*Williams*) 247*r*
Executive Ombudsmen in the United States (Ed. *Wymer*) 249*n*
Farewell to Typists, A (*Cemach*) 366*n*
Flexible Working Hours: A Case Study (*Summers*) 366*n*
Front-Bench Opposition: The Role of the Leader of Opposition, the Shadow Cabinet and Shadow Government in British Politics (*Punnett*) 463*r*

*n=note, r=review

Title and Author

Governing Soviet Cities: Bureaucratic Politics and Urban Development in the USSR (*Taubman*) 468*r**
Government and Industry in Britain (*Blank*) 359*r*
Government and Politics of France: Volume II Politics, The (*Pickles*) 129*n*
Government in Spain (*Medhurst*) 126*r*
Government in the Federal Republic of Germany: The Executive at Work (*Johnson*) 356*r*
Great White Elephant of Maplin Sands: the neglect of comprehensive transport planning in government decision-making, The (*Bromhead*) 244*r*
Handbook of O & M Analysis (*Webster*) 132*n*
Handbook on Pensions and Employee Benefits (Ed. *Hymans*) 252*n*
Herbert Morrison: Portrait of a Politician (*Donoughue and Jones*) 231*r*
Hidden Costs of Taxation (*Sandford*) 131*n*
Hospital: An Organizational Analysis, The (*Green*) 477*n*
Household Movement in West Central Scotland (*Watson*) 368*n*
Housing Standards and Costs (*Karn*) 367*n*
Impact of Supreme Court Decisions, The (*Becker and Feeley*) 134*n*
Implementation (*Pressman and Wildavsky*) 133*n*
Industry and the Civil Service (*Ridley*) 129*n*
Industry's Democratic Revolution (Ed. *Levinson*) 369*n*
Intellectual Crisis in American Public Administration, The (*Ostrom*) 351*r*
Introduction of Programme and Performance Budgeting in Ceylon (*Withana*) 250*n*
Judicial Review of Administrative Action (*de Smith*) 130*n*
Justice by Tribunals (*Singh*) 254*n*
Local Government: European Glossary of Legal and Administrative Terminology 14 (*International Institute for Legal and Administrative Technology*) 365*n*
Local Government in India (*Maheshwari*) 470*r*
Making Institutions Work (*Vickers*) 240*r*
Maladministration and its Remedies (*Wheare*) 353*r*
Management Problems of Rapid Urbanization in Nigeria (Eds. *Adedeji and Rowland*) 479*n*
Managing the Community Hospital: Systems Analysis of a Swedish Hospital (*Rhenman*) 478*n*
Managing the Health Service (*Haywood*) 474*r*
Measuring Disability (*Sainsbury*) 368*n*
Medium-Term Financial Plan in Local Authorities: A Practical Guide, The (*The Chartered Institute of Public Finance and Accountancy*) 366*n*
Municipal Finance and Income Distribution in Sydney (*Manning*) 253*n*
New Citizen's Guide to Town and Country Planning, The (*Ardill*) 479*n*
New Portrait of Social Work, A (*Rodgers and Stevenson*) 363*r*
Oldham Study, The (*HMSO*) 252*n*

*n=note, r=review

Title and Author

Ombudsman in Finland: The First Fifty Years, The (*Hidén*) 365*n**
Ombudsmen Around the World: A Comparative Chart (*Weeks*) 249*n*
One and Indivisible French Republic, The (*Hayward*) 234*r*
Opening up the Suburbs: An Urban Strategy for America (*Downs*) 134*n*
Outdoor Recreation and the Urban Environment (*Seeley*) 254*n*
Parliamentary Influence on the Efficiency of the Commonwealth Public Service, 1960-1964 (*Holzheimer*) 253*n*
Parliamentary Structuring of British Road-Rail Freight Co-ordination, The (*Hillman*) 361*r*
Performance Appraisal in Perspective (*Gill and others*) 251*n*
Planning the Eternal City: Roman Politics and Planning Since the War (*Fried*) 124*r*
Policy in Transport in New Zealand (Ed. *Palmer*) 133*n*
Political Responsibility and Industry (*Dell*) 472*r*
Politics of Policy in Local Government, The (*Dearlove*) 118*r*
'Portuguese Navy': The Establishment of the Queensland Department of Industrial Development (*Wiltshire*) 369*n*
Poverty and Equality in Britain: A Study of Social Security and Taxation (*Kincaid*) 131*n*
Poverty of Planning: Crisis in the Urban Environment, The (*Blair*) 252*n*
Practical Guide to Flexible Working Hours, A (*Baum and Young*) 133*n*
Present and Future in Higher Education (Eds. *Bell and Youngson*) 131*n*
Private Government of Public Money, The (*Heclo and Wildavsky*) 461*r*
Problems of an Urban Society. Volume 1: The Social Framework of Planning (*Cullingworth*) 243*r*
Problems of an Urban Society. Volume 2: The Social Content of Planning (*Cullingworth*) 243*r*
Problems of an Urban Society. Volume 3: Planning for Change (Ed. *Cullingworth*) 243*r*
Program Budgeting for Urban Health and Welfare Services, with Special Reference to Los Angeles (*Sonenblum and others*) 366*n*
Project Appraisal and Planning for Developing Countries (*Little and Mirrlees*) 367*n*
Public Administration in Australia (*Spann and others*) 235*r*
Public Authorities and Development in Melbourne (*Pickett*) 253*n*
Public Planning: The Inter-Corporate Dimension (*Friend*) 466*r*
Reader in Planning Theory, A (Ed. *Faludi*) 123*r*
Reformed Local Government System, The (*Richards*) 116*r*
Regional Development—its Effect on Urban Growth (*Queensland Regional Group, Royal Institute of Public Administration*) 253*n*

**n*=note, *r*=review

Title and Author

Regional Policy: European Glossary of Legal and Administrative Terminology 18 (*International Institute for Legal and Administrative Terminology*) 365*n**
Rotherham Study (two volumes), The (*HMSO*) 252*n*
School: An Organizational Analysis, The (*Bennett*) 477*n*
Scope for Local Initiative: A Study of the Cheshire County Council 1961-1974, The (*Lee and others*) 465*r*
Social Issues and the Social Services (Ed. *Brown*) 478*n*
Social Policy and Public Expenditure 1974 (*Klein and others*) 478*n*
Social Policy: A Survey of Recent Developments (Ed. *Cooper*) 367*n*
Social Security and Society (*George*) 130*n*
Social Security in Australia 1900-72 (*Kewley*) 368*n*
Sociology of Organizational Change, The (*Johns*) 248*r*
Sources of Social Statistics (*Edwards*) 479*n*
State's Servants: The Civil Service of the English Republic, 1649-1660, The (*Aylmer*) 251*n*
Sub-Regional Planning Studies: An Evaluation (*Cowling and Steeley*) 246*r*
Sunderland Study (two volumes), The (*HMSO*) 252*n*
Systemic Aspects of Public Administration (*Meyer*) 113*r*
Towards Central Government Computer Policies (*Organization for Economic Co-operation and Development*) 250*n*
Training for Communication (*Adair*) 134*n*
Transportation Planning and Public Policy (*Starkie*) 133*n*
Treasury 1660-1870: The Foundations of Control, The (*Roseveare*) 231*r*
University: An Organizational Analysis, The (*Livingstone*) 477*n*
Urban Development in Melbourne (*Urban Research Unit, Australian National University*) 253*n*
Urban Government for Rio de Janeiro (*Richardson*) 129*n*
Urban Government for Valencia, Venezuela (*Cannon and others*) 129*n*
Votes, Parties and Leaders: The Social Fabric of British Politics (*Blondel*) 368*n*
Water Authorities (*Telling*) 369*n*
Year Book of Social Policy in Britain 1973, The (Ed. *Jones*) 478*n*

Authors of Articles, Notes and Book Reviews

Allum,P.A. 124
Anderson, Malcolm 234
Baker,R.J.S. 240, 285
Bell,J.D.M. 341
Borrie, Gordon 238
Bromhead, Peter 463
Brown,A.H. 468
Brown-John,C. Lloyd 79, 237
Carr, Raymond 126
Caulcott,T.H. 41
Cavenagh,W.E. 209
Chapman, Richard A. 354
Chowdharay-Best,G. 111
Dunsire,A. 113
Friend,J.K. 241
Fry, Geoffrey K. 319
Goble,P.E. 455
Greenwood, Royston 115, 355
Gregory, Roy 244
Hall, Peter 246

*n=note, r=review

Hart, John 179
Hartley, Keith 55, 457
Hawker,G.N. 209
Hayward,J.E.S. 247
Hill, Dilys M. 118
Hill, Michael J. 248
Hood, Christopher 439
Kermode,D.G. 161
Kimber, Richard 303
Kinch,M.B. 95
Leslie,S.C. 231
Lowe, Rodney 415
Maddick, Henry 470
Marsh,D.C. 363
Marshall, Geoffrey 353
Mawhood, Philip 120
Mayntz, Renate 356
Mellors, Colin 223
Mills,C.E. 27
Mountfield,P. 41
Newton,K. 243
Norton, Alan 116
Pile, Sir William 13
Pollitt, Christopher 375
Priestley, Margaret 395
Richards, Peter G. 465
Richardson,J.J. 303
Rowbottom,R.W. 474
Self, Peter 351
Shani, Moshe 193
Sharpe,L.J. 123
Smith, Roger 143
Stacey, Frank 121, 362
Steel, David 361
Stewart,J.D. 466
Sutherland, Gillian 231
Thornhill,W. 471
Vaughan, Douglas 359
Wagener, Frido 335
Walkland,S.A. 472
Wheare,K.C. 235
Willson,F.M.G. 263
Wright, Maurice 73, 461

Printed in England by Metchim & Son Ltd.,
8 Storey's Gate, Westminster, London SW1P 3AT